

**Service Area Summaries P4 2019/20**  
**Community, Economic Development & Coast**

Service	Full Year Budget	YTD Budget	YTD Actuals	YTD Variance	Commitments	Remaining Budget	Explanation for Major Variances
	£	£	£	£	£	£	
<b>Health</b>							
Gross Direct Income	0	0	(253)	(253)	0	253	No Major Variances.
	<b>0</b>	<b>0</b>	<b>(253)</b>	<b>(253)</b>	<b>0</b>	<b>253</b>	
<b>Car Parking</b>							
Gross Direct Costs	845,196	435,910	391,262	(44,648)	164,802	289,132	(£49,377) - Invoice for management fee not yet received
Capital Charges	28,446	9,484	9,484	0	0	18,962	
Gross Direct Income	(2,634,946)	(985,111)	(1,073,183)	(88,072)	0	(1,561,763)	(£79,984) - Car park income higher than expected. (£10,877) - Rents - Licence fee for compound at Station Road Car Park, Sheringham.
Support Service Charges	152,019	57,348	57,348	0	0	94,671	
	<b>(1,609,285)</b>	<b>(482,369)</b>	<b>(615,089)</b>	<b>(132,720)</b>	<b>164,802</b>	<b>(1,158,999)</b>	
<b>Markets</b>							
Gross Direct Costs	56,436	21,851	21,312	(539)	2,854	32,269	No Major Variances.
Gross Direct Income	(63,654)	(40,000)	(39,437)	563	0	(24,217)	No Major Variances.
Support Service Charges	27,920	9,312	9,312	0	0	18,608	
	<b>20,702</b>	<b>(8,837)</b>	<b>(8,813)</b>	<b>24</b>	<b>2,854</b>	<b>26,661</b>	
<b>Parks &amp; Open Spaces</b>							
Gross Direct Costs	243,861	75,723	72,348	(3,375)	141,422	30,092	No Major Variances.
Capital Charges	36,897	12,300	12,300	0	0	24,597	
Gross Direct Income	(14,590)	(2,292)	(2,551)	(259)	0	(12,040)	No Major Variances.
Support Service Charges	119,950	39,992	39,992	0	0	79,958	
	<b>386,118</b>	<b>125,723</b>	<b>122,089</b>	<b>(3,634)</b>	<b>141,422</b>	<b>122,607</b>	
<b>Foreshore</b>							
Gross Direct Costs	146,209	35,821	48,572	12,751	20,548	77,090	£6,380 - Transport of Mundesley huts from winter storage. £3,518 Higher repair & maintenance costs for Amenity Lighting.
Capital Charges	5,601	1,868	1,868	0	0	3,733	
Gross Direct Income	(217,362)	(72,456)	(77,149)	(4,693)	0	(140,213)	(£2,805) - Winter storage fees.
Support Service Charges	198,500	66,188	66,188	0	0	132,312	
	<b>132,948</b>	<b>31,421</b>	<b>39,479</b>	<b>8,058</b>	<b>20,548</b>	<b>72,921</b>	
<b>Sports Centres</b>							
Gross Direct Costs	124,012	0	(17,874)	(17,874)	32,163	109,723	(£41,000) - Hall hire invoices not yet received from schools for the 18/19 financial year. £17,828 - Electricity payment re Cabbell Park. This is in dispute and awaiting a response. £2,002 - Telephone Rentals & Maintenance (Cancellation fees)
Capital Charges	12,497	4,164	4,164	0	0	8,333	
Gross Direct Income	0	0	(769)	(769)	0	769	No Major Variances.
Support Service Charges	168,770	56,284	56,284	0	0	112,486	
	<b>305,279</b>	<b>60,448</b>	<b>41,805</b>	<b>(18,643)</b>	<b>32,163</b>	<b>231,311</b>	
<b>Leisure Complexes</b>							
Gross Direct Costs	274,790	16,637	15,106	(1,531)	133,096	126,588	No Major Variances.
Capital Charges	525,644	175,212	175,212	0	0	350,432	
Support Service Charges	51,590	17,204	17,204	0	0	34,386	
	<b>852,024</b>	<b>209,053</b>	<b>207,522</b>	<b>(1,531)</b>	<b>133,096</b>	<b>511,406</b>	
<b>Other Sports</b>							
Gross Direct Costs	152,029	48,823	52,182	3,359	34,884	64,962	No Major Variances.
Gross Direct Income	(10,000)	(3,332)	(3,967)	(635)	0	(6,033)	No Major Variances.
Support Service Charges	54,540	18,192	18,192	0	0	36,348	
	<b>196,569</b>	<b>63,683</b>	<b>66,407</b>	<b>2,724</b>	<b>34,884</b>	<b>95,278</b>	

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<b>Recreation Grounds</b>							
Gross Direct Costs	18,466	4,617	4,616	(1)	13,850	(0)	No Major Variance
Capital Charges	79	28	28	0	0	51	
Gross Direct Income	(1,000)	(332)	(760)	(428)	0	(240)	No Major Variance
Support Service Charges	4,490	1,500	1,500	0	0	2,990	
	<b>22,035</b>	<b>5,813</b>	<b>5,384</b>	<b>(429)</b>	<b>13,850</b>	<b>2,801</b>	
<b>Pier Pavilion</b>							
Gross Direct Costs	60,448	55,260	55,976	716	340	4,133	No Major Variances.
Gross Direct Income	(20,000)	0	0	0	0	(20,000)	No Major Variances.
Support Service Charges	32,830	10,948	10,948	0	0	21,882	
	<b>73,278</b>	<b>66,208</b>	<b>66,924</b>	<b>716</b>	<b>340</b>	<b>6,015</b>	
<b>Foreshore (Community)</b>							
Gross Direct Costs	516,273	210,411	204,040	(6,371)	287,770	24,463	(£3,988) - Memorial seats. (£2,074) - Telephone rentals and maintenance.
Support Service Charges	57,690	19,232	19,232	0	0	38,458	
	<b>573,963</b>	<b>229,643</b>	<b>223,272</b>	<b>(6,371)</b>	<b>287,770</b>	<b>62,921</b>	
<b>Woodlands Management</b>							
Gross Direct Costs	171,467	56,956	73,062	16,106	40,460	57,945	£5,062 - Electrical hook up to WC's and Tearooms at Holt CP; replace the timber legs to the Picnic Shelter. £2,542 - Tree safety work. £2,886 - Purchase of marquee, funded from reserves. The balance consists of minor variances.
Capital Charges	1,346	448	448	0	0	898	
Gross Direct Income	(25,550)	(8,520)	(12,742)	(4,222)	0	(12,808)	(£2,000) - Contribution from Woodland Trust for Pretty Corner Woods festival.
Support Service Charges	133,430	44,484	44,484	0	0	88,946	
	<b>280,693</b>	<b>93,368</b>	<b>105,253</b>	<b>11,885</b>	<b>40,460</b>	<b>134,981</b>	
<b>Cromer Pier</b>							
Gross Direct Costs	108,084	59,263	59,177	(86)	3,936	44,971	No Major Variances.
Capital Charges	6,249	2,084	2,084	0	0	4,165	
Gross Direct Income	(25,734)	(6,434)	(6,930)	(496)	0	(18,804)	No Major Variances.
Support Service Charges	66,330	22,112	22,112	0	0	44,218	
	<b>154,929</b>	<b>77,025</b>	<b>76,443</b>	<b>(582)</b>	<b>3,936</b>	<b>74,550</b>	
<b>Economic Growth</b>							
Gross Direct Costs	82,530	5,764	6,446	682	942	75,143	No Major Variances.
Capital Charges	211	72	72	0	0	139	
Gross Direct Income	0	0	0	0	0	0	
Support Service Charges	310,260	103,424	103,424	0	0	206,836	
	<b>393,001</b>	<b>109,260</b>	<b>109,942</b>	<b>682</b>	<b>942</b>	<b>282,118</b>	
<b>Tourism</b>							
Gross Direct Costs	43,588	19,328	26,255	6,927	10,875	6,458	Orchestra Live costs.
Gross Direct Income	0	0	(6,750)	(6,750)	0	6,750	Grant income to offset costs from Orchestra Live.
Support Service Charges	18,610	6,208	6,208	0	0	12,402	
	<b>62,198</b>	<b>25,536</b>	<b>25,713</b>	<b>177</b>	<b>10,875</b>	<b>25,610</b>	
<b>Coast Protection</b>							
Gross Direct Costs	321,275	93,972	92,525	(1,447)	58,325	170,425	No Major Variances.
Capital Charges	18,070	6,024	6,024	0	0	12,046	
Gross Direct Income	0	0	0	0	0	0	
Support Service Charges	370,240	123,408	123,408	0	0	246,832	
	<b>709,585</b>	<b>223,404</b>	<b>221,957</b>	<b>(1,447)</b>	<b>58,325</b>	<b>429,303</b>	

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	£	£	£	£	£	£	
<b>Business Growth Staffing</b>							
Gross Direct Costs	253,035	80,600	78,283	(2,317)	0	174,752	No Major Variances.
Support Service Charges	(226,802)	(75,592)	(75,592)	0	0	(151,210)	
	<b>26,233</b>	<b>5,008</b>	<b>2,691</b>	<b>(2,317)</b>	<b>0</b>	<b>23,542</b>	
<b>Economic &amp; Comm Dev Mgt</b>							
Gross Direct Costs	100,953	27,272	27,391	119	0	73,562	No Major Variances.
Support Service Charges	(56,218)	(18,740)	(18,740)	0	0	(37,478)	
	<b>44,735</b>	<b>8,532</b>	<b>8,651</b>	<b>119</b>	<b>0</b>	<b>36,084</b>	
<b>Leisure</b>							
Gross Direct Costs	197,722	65,916	66,451	535	625	130,646	No Major Variances.
Gross Direct Income	(700)	(232)	0	232	0	(700)	No Major Variances.
Support Service Charges	(195,274)	(65,080)	(65,080)	0	0	(130,194)	
	<b>1,748</b>	<b>604</b>	<b>1,371</b>	<b>767</b>	<b>625</b>	<b>(248)</b>	
<b>Housing (Health &amp; Wellbeing)</b>							
Gross Direct Costs	271,527	90,515	87,507	(3,008)	0	184,020	No Major Variances.
Gross Direct Income	(86,700)	(43,350)	(43,350)	0	0	(43,350)	No Major Variances.
Support Service Charges	54,288	18,104	18,104	0	0	36,184	
	<b>239,115</b>	<b>65,269</b>	<b>62,261</b>	<b>(3,008)</b>	<b>0</b>	<b>176,854</b>	
<b>Housing Strategy</b>							
Gross Direct Costs	289,187	88,426	90,065	1,639	22,434	176,688	No Major Variances.
Capital Charges	425,000	0	0	0	0	425,000	
Gross Direct Income	0	(4)	(81)	(77)	0	81	No Major Variances.
Support Service Charges	43,867	14,652	14,652	0	0	29,215	
	<b>758,054</b>	<b>103,074</b>	<b>104,636</b>	<b>1,562</b>	<b>22,434</b>	<b>630,984</b>	
<b>Community And Localism</b>							
Gross Direct Costs	417,647	3,476	(41,593)	(45,069)	10	459,230	(£42,152) - Grants awarded by the Big Society panel during 2018/19 not yet claimed.
Gross Direct Income	(50,658)	(11,153)	(10,669)	484	0	(39,989)	No Major Variances.
Support Service Charges	10,630	3,544	3,544	0	0	7,086	
	<b>377,619</b>	<b>(4,133)</b>	<b>(48,718)</b>	<b>(44,585)</b>	<b>10</b>	<b>426,327</b>	
<b>Coastal Management</b>							
Gross Direct Costs	294,255	89,756	94,516	4,760	285	199,454	Higher staffing costs, some of which will be offset by recharges at year end.
Support Service Charges	(299,895)	(99,964)	(99,964)	0	0	(199,931)	
	<b>(5,640)</b>	<b>(10,208)</b>	<b>(5,448)</b>	<b>4,760</b>	<b>285</b>	<b>(477)</b>	
<b>Total Community, Economic Development &amp; Coast</b>	<b>3,995,901</b>	<b>997,525</b>	<b>813,479</b>	<b>(184,046)</b>	<b>969,620</b>	<b>2,212,803</b>	